

### Risk Governance and Sustainability Development Committee Report

In 2025, the Risk Governance, Corporate Governance, and Sustainability Development Committee performed its duties within the scope of authority delegated by the Board of Directors with due care, transparency, and a systematic approach. The Committee held a meeting during the year to oversee, monitor, and review the Company's risk management, good corporate governance, and sustainability development to ensure alignment with the established policies, objectives, and operating framework. The Committee also regularly reported its performance and significant matters to the Board of Directors.

In 2025, the Risk Governance and Sustainability Development Committee held a total of five meetings. The attendance record of each member is as follows:

			<u>Attendance</u>	
1.	Mr. Wirat	Sirikajornkij	Chairman of the Risk Governance and Sustainability Development Committee	5/5
2.	Mr. Asa	Piyarat	Member of the Risk Governance and Sustainability Development Committee	5/5
3.	Ms. Jerdnapang	Thamchuanviriyaya	Member of the Risk Governance and Sustainability Development Committee	5/5
4.	Dr. Sunhavut	Thamchuanviriyaya	Member of the Risk Governance and Sustainability Development Committee	5/5

During the year, the Risk Governance, Corporate Governance, and Sustainability Development Committee considered and approved significant matters relating to risk governance, corporate governance, and sustainability development. Its key duties performed during the year may be summarized as follows:

1. Oversaw, supervised, and continuously monitored compliance with the Company's risk management policy and framework by acknowledging quarterly and annual 2025 risk management reports from management for subsequent submission to the Audit Committee and the Board of Directors, respectively.
2. Ensured the establishment of a risk management working team responsible for identifying and reviewing key risks arising from both internal and external factors, as well as analyzing and assessing the likelihood and impact of such risks, comparing them against the Company's risk appetite, prioritizing risks, and determining appropriate mitigation measures to maintain risks within acceptable levels, with results reported on a quarterly basis.
3. Held joint meetings with the Audit Committee to consider the assessment and management processes for risks material to the Company, particularly risks related to the ERP software development project and the Company's preparedness for sustainability reporting in accordance with the IFRS Sustainability Disclosure Standards, in order to support stable and sustainable business growth.
4. Reviewed the committee charter, as well as the Company's risk management policy and framework for 2025, to ensure their appropriateness, timeliness, and alignment with the principles of good corporate governance.
5. Monitored the progress of the Company's participation in the Thai Private Sector Collective Action Against Corruption (CAC), including acknowledging relevant assessment results, in order to promote transparent and corruption-free business operations.

6. Monitored progress and acknowledged the Company's performance in sustainability development, including its participation in the Stock Exchange of Thailand's SET ESG Ratings assessment, in order to continuously enhance the Company's environmental, social, and governance performance.
7. Acknowledged the 2025 self-assessment results of the Risk Governance, Corporate Governance, and Sustainability Development Committee for submission to the Board of Directors for acknowledgment and for use in further improving the Committee's effectiveness.
8. Considered and approved the criteria and plan for providing shareholders with the opportunity to propose agenda items in advance for the 2026 Annual General Meeting of Shareholders, as well as to nominate qualified persons for election as directors, for further submission to the Board of Directors for approval.
9. Acknowledged the results of the 2025 Corporate Governance Report (CGR Checklist) assessment of Thai listed companies, in which the Company received a total score of 97 points and was rated at the "Excellent" level, or 5 stars, reflecting the Company's commitment to continuously enhancing its corporate governance standards.

The Risk Governance, Corporate Governance, and Sustainability Development Committee remains committed to performing its duties with due care, transparency, and adherence to the principles of good corporate governance, while placing importance on effective risk management, transparent business conduct, and sustainable organizational development. This is to strengthen confidence among shareholders, investors, and all stakeholders, as well as to support the Company's stable long-term growth.

*-Signed-*

(Mr. Wirat Sirikajornkij)

Chairman of the Risk Governance and Sustainability Development  
Committee

Millennium Group Corporation (Asia) Public Company Limited